Note: This document has been translated from a part of the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Securities Code: 4819

June 3, 2019

To Our Shareholders:

Kaoru Hayashi, Representative Director **Digital Garage, Inc.** 3-5-7 Ebisu Minami, Shibuya-ku, Tokyo

# Notice of the 24th Ordinary Shareholders' General Meeting

You are cordially invited to attend the 24th Ordinary Shareholders' General Meeting of Digital Garage, Inc. (the "Company"), which will be held as indicated below.

If you are unable to attend the meeting in person, you may exercise your voting rights by either of the following methods. Please review the attached Reference Documents for the Shareholders' General Meeting and exercise your voting rights.

## [Exercising your voting rights in writing]

Please indicate your approval or disapproval for each proposal on the enclosed voting card, and post it so as to arrive no later than 6:30 p.m. on Thursday, June 20, 2019 (JST).

## [Exercising your voting rights on the Internet]

Please access to the Website for Exercising Voting Rights designated by the Company (https://www.web54.net) and enter your approval or disapproval for each proposal to exercise your voting rights by no later than 6:30 p.m. on Thursday, June 20, 2019 (JST).

1. Date and Time: Friday, June 21, 2019, at 10:00 a.m. (Reception starts at 9:30 a.m.)

**2. Venue:** Grand Ballroom, The Ritz-Carlton Tokyo 2F

Tokyo Midtown 9-7-1 Akasaka, Minato-ku, Tokyo

Please note that the meeting will be held at a different venue this year.

## 3. Purpose of the Meeting

## Matters to be reported

- 1. The Business Report and the Consolidated Financial Statements for the 24th fiscal year (from April 1, 2018 to March 31, 2019), and the results of audits of the Consolidated Financial Statements by the Financial Auditor and the Audit and Supervisory Committee
- 2. The Non-consolidated Financial Statements for the 24th fiscal year (from April 1, 2018 to March 31, 2019)

### Matters to be resolved

**Proposal No. 1:** Dividends of Surplus

Proposal No. 2: Partial Amendments to the Articles of Incorporation

Proposal No. 3: Election of Eight (8) Directors who are not Audit and Supervisory Committee

Members

When you attend the meeting, you are kindly requested to present the enclosed voting card at the reception.

If any changes are made to items in the reference documents for the shareholders' general meeting and the business report, or to consolidated financial statements and non-consolidated financial statements, such changes will be posted on the Company's website.

The Company's website: https://www.garage.co.jp/ja/ir/

# Reference Documents for the Shareholders' General Meeting

# Proposals and Reference Information

# Proposal No. 1: Dividends of Surplus

The Company views shareholder returns as one of its principal management concerns. Decisions about dividends are based on considerations of factors such as financial condition, business performance outlook and future funding needs.

The Company plans to effectively use internal reserves to further reinforce its financial position and to expand its business in the future through investment, business alliances and other means.

The Company, taking into account factors such as operating results for the fiscal year under review and future business development, proposes to pay dividends of surplus (year-end dividends) for the 24th fiscal year as follows:

### Year-end dividends

Type of dividend property: Cash

and aggregate amount thereof: ¥1,286,604,144 in total

Effective date of dividends of surplus: Monday, June 24, 2019

# **Proposal No. 2:** Partial Amendments to the Articles of Incorporation

# 1. Reason for proposal

In line with the current state of the Group's business, to provide for the expansion of the description of the business and future business development along with clarify the description of the business, with regard to Article 2 (Purposes) of the Current Articles of Incorporation, it is proposed to newly establish text in addition to renumber text along with supplement and change business purpose.

### 2. Details of amendments

Details of amendments are as follows:

(Underlined portions are amended)

	(Underlined portions are amended)			
Current Articles of Incorporation	Proposed Amendments			
Article 2 (Purposes)  The purpose of the Company is to engage in the following businesses as well as to control and manage business activities of companies (including foreign companies; hereinafter the same shall apply in this article) which conduct the following or similar types of business, through acquisition of and holding their entire or partial shares.	Article 2 (Purposes)  The purpose of the Company is to engage in the following businesses as well as to control and manage business activities of companies (including foreign companies; hereinafter the same shall apply in this article) which conduct the following or similar types of business, through acquisition of and holding their entire or partial shares.			
1 9. <omitted></omitted>	1 9. <unchanged></unchanged>			
<newly established=""></newly>	businesses as well as to control and manage business activities of companies (including foreign companies; hereinafter the same shall apply in this article) which conduct the following or similar types of business, through acquisition of and holding their entire or partial shares.			
10 16. <omitted></omitted>	<u>11</u> <u>17</u> . <unchanged></unchanged>			
<newly established=""></newly>	18. Business of planning, management and operation of rental conference rooms and studios, etc.			
17 18. <omitted></omitted>	<u>19</u> <u>20</u> . <unchanged></unchanged>			
19. Business of planning, design, manufacture, sale, export and import of sales promotion goods related to display materials, mobile equipment, control equipment, clothing, convenience goods, garment textiles, foodstuffs, beverages, stationery, sports goods, toys, cosmetics, precious metals, precious stones, artworks, etc.	and import of sales promotion goods related to display materials, mobile equipment, control equipment, clothing, convenience goods, garment textiles, foodstuffs, beverages, <u>alcoholic beverages</u> , stationery, sports goods, toys, cosmetics, precious metals, precious			
<u>20</u> . <omitted></omitted>	22. <unchanged></unchanged>			
<newly established=""></newly>	hereinafter the same shall apply in this article) which conduct the following or similar types of business, through acquisition of and holding their entire or partial shares.  1 9.			
<newly established=""></newly>				
<u>21</u> <u>36</u> . <omitted></omitted>	<u>25</u> <u>40</u> . <unchanged></unchanged>			
37. Proxy service for identity verification of parties using credit cards, etc. for internet vendors.	those services, for registration, verification (authentication) and electronic certification of users			
<u>38</u> <u>43</u> . <omitted></omitted>	<u>42</u> <u>47</u> . <unchanged></unchanged>			
44. Business of acquisition, investment, retention and management of securities and real estate securitization products, etc.	and management of financial products, real estate			

	Current Articles of Incorporation	Proposed Amendments
<u>45</u> <u>47</u> .	<omitted></omitted>	<u>49</u> <u>51</u> . <unchanged></unchanged>
	<newly established=""></newly>	52. Electronic settlement, etc. proxy service.
	<newly established=""></newly>	53. Credit card business.
	<newly established=""></newly>	54. Business of intermediation, brokerage, or agency for crypto assets transactions.
	<newly established=""></newly>	55. Business related to provision of crypto assets exchange and transaction services and other services enabled by using it.
	<newly established=""></newly>	56. Business related to the development and provision of systems for crypto assets exchange and transaction services and intermediation, brokerage, or agency for it.
	<newly established=""></newly>	57. Business related to the development and provision of crypto assets and financial instruments using blockchain and infrastructure associated with them.
	<newly established=""></newly>	58. Business of development and maintenance of systems for online financial services using crypto assets and blockchain.
	<newly established=""></newly>	59. Business of over-the-counter transactions of derivatives for crypto assets, or intermediation, brokerage, or agency for it.
	<newly established=""></newly>	60. The business of purchase and sale of crypto assets or intermediation, brokerage, or agency for it, using an electronic data processing system, conducted through a fixed price formation methods or other similar methods, with a large number of persons participating simultaneously as parties on one side of the transaction or as parties on both sides of the transaction.
<u>48</u> <u>66</u> .	<omitted></omitted>	<u>61</u> <u>79</u> . <unchanged></unchanged>
	<newly established=""></newly>	80. Business of call center operation.
<u>67</u> .	<omitted></omitted>	81. <unchanged></unchanged>

Proposal No. 3: Election of Eight (8) Directors who are not Audit and Supervisory Committee Members

At the conclusion of this meeting, the terms of office of all nine (9) Directors who are not Audit and Supervisory Committee Members of the Company will expire. At this juncture, the Company proposes to elect eight (8) Directors who are not Audit and Supervisory Committee Members.

The candidates for Directors who are not Audit and Supervisory Committee Members are as follows:

No.	Name	Present position in the Company					
1	Kaoru Hayashi	Reelection	Representative Director, President Executive Officer and Group CEO				
2	Makoto Soda	Reelection	Director, Senior Executive Officer				
3	Keizo Odori	Reelection	Director, Senior Executive Officer				
4	Masashi Tanaka	Reelection	Director, Senior Executive Officer				
5	Masahito Okuma	Reelection	Director, Senior Executive Officer				
6	Joichi Ito	Reelection	Director				
7	Kenji Fujiwara	Reelection Outside Independent	Director				
8	Emi Omura	Reelection Outside Independent	Director				

Candidate No.	Name (Date of Birth)		Career Summary, and Position and Responsibility in the Company (Significant Concurrent Positions outside the Company)					
		Apr.	1983	Representative Director, From Garage, Inc.				
		Aug.	1995	Founded the Company				
				Representative Director, the Company				
		Dec.	1996	Representative Director, K Garage, Inc. (now Representative Partner, K Garage, G.K.) (current position)				
		June	2003	Chairman and Director, Kakaku.com, Inc. (current position)				
		Nov.	2004	Representative Director, President and Group CEO, the Company				
		Oct.	2013	Director and Chairman, VeriTrans Inc. (current position)				
	77 11 1'	Oct.	2013	Director and Chairman, ECONTEXT, INC. (current position)				
1	Kaoru Hayashi (December 26, 1959)	Oct.	2015	Director President & Chairman, econtext Asia Limited (current position)				
Reelection	Number of the Company's	June	2016	Director, Credit Saison Co., Ltd. (current position)				
	Shares Owned: 6,815,400 shares	July	2016	Director Chairman & CEO, Digital Garage US, Inc. (current position)				
		July	2016	Director, DG Daiwa Ventures, Inc. (current position)				
		Sept.	2016	Representative Director, Chairman and CEO, BI. Garage, Inc. (current position)				
		Sept.	2016	Representative Director, President Executive Officer and Group CEO, the Company (current position)				
		May	2017	Representative Director, Chairman and President, DG Incubation, Inc. (current position)				
		Aug.	2018	Chairman CEO, DG Communications Co., Ltd. (current position)				
		Sept.	2018	Director, Crypto Garage, Inc. (current position)				
	Having paid particular attention Hayashi, as founding business the Company in 1995. In addit expansion of the business, level therefore expects him to continuous	Ason for the nomination as candidate for Director ving paid particular attention to the potential of the Internet service in Japan from its predawn era, Kaoru yashi, as founding business manager of the Company, has created new Internet businesses since founding Company in 1995. In addition, he has driven the Group business management and contributed to ansion of the business, leveraging his wealth of insights about overall Internet business. The Company refore expects him to continue appropriately overseeing business operation of the Company and driving its						
	8 8	June	1994	Joined Dresdner Kleinwort Benson Securities, Ltd.				
		June	1997	Joined Daiwa Institute of Research Ltd.				
		Apr.	Representative Director, K Garage, Inc. (now Representative Partner, K Garage, G.K.) (current position)  2003 Chairman and Director, Kakaku.com, Inc. (current position)  2004 Representative Director, President and Group CEO, the Company  2013 Director and Chairman, VeriTrans Inc. (current position)  2015 Director President & Chairman, econtext Asia Limited (position)  2016 Director, Credit Saison Co., Ltd. (current position)  2016 Director, DG Daiwa Ventures, Inc. (current position)  2016 Director, DG Daiwa Ventures, Inc. (current position)  2016 Representative Director, Chairman and CEO, BI. Garage (current position)  2016 Representative Director, President Executive Officer and Group CEO, the Company (current position)  2017 Representative Director, Chairman and President, DG Incubation, Inc. (current position)  2018 Chairman CEO, DG Communications Co., Ltd. (current position)  2018 Director, Crypto Garage, Inc. (current position)  2018 Director, Crypto Garage, Inc. (current position)  2018 Director, Crypto Garage, Inc. (current position)  2018 Director he potential of the Internet service in Japan from its predawn era, Kiger of the Company, has created new Internet businesses since four enast driven the Group business management and contributed to ghis wealth of insights about overall Internet business. The Company, and nominated him as a candidate for Director.  1994 Joined Dresdner Kleinwort Benson Securities, Ltd.  2000 Joined Monex Securities Inc.  2007 Joined Monex Securities Inc.  2007 Joined the Company  Executive Officer, in charge of the Corporate Strategy Division, the Company  Executive Officer, in charge of the Corporate Strategy Division, the Company  2010 Director, Senior Executive Officer, in charge of the Corporate Strategy Division, and in charge of the Media Incubation Segment, the Company  2017 Director, Senior Executive Officer, in charge of the Corporate Strategy Division, and in charge of the Long-term Incub Segment, the Company (current position)  2019 Director Senior Executive Officer					
		Mar.	1983 Representative Director, From Garage, Inc. 1995 Founded the Company Representative Director, K Garage, Inc. (now Representative Partner, K Garage, G.K.) (current position) 2003 Chairman and Director, President and Group CEO, the Company 2013 Director and Chairman, VeriTrans Inc. (current position) 2016 Director and Chairman, ECONTEXT, INC. (current position) 2017 Director President & Chairman, econtext Asia Limited (current position) 2018 Director, Credit Saison Co., Ltd. (current position) 2019 Director, DG Daiwa Ventures, Inc. (current position) 2010 Director, DG Daiwa Ventures, Inc. (current position) 2011 Representative Director, Chairman and CEO, BI. Garage, Inc. (current position) 2012 Representative Director, President Executive Officer and Group CEO, the Company (current position) 2018 Chairman CEO, DG Communications Co., Ltd. (current position) 2018 Director, Crypto Garage, Inc. (current position) 2018 Director, Crypto Garage, Inc. (current position) 2018 Director 2019 Totential of the Internet service in Japan from its predawn era, Kaoru er of the Company, has created new Internet businesses since founding has driven the Group business management and contributed to his wealth of insights about overall Internet business. The Company propriately overseeing business operation of the Company and driving its and nominated him as a candidate for Director.  2000 Joined Monex Securities Inc. 2001 Joined Dresdner Kleinwort Benson Securities, Ltd. 2002 Joined Dresdner Kleinwort Benson Securities, Ltd. 2003 Joined Monex Securities Inc. 2004 Joined Monex Securities Inc. 2005 Director, Genior Executive Officer, in charge of the Corporate 2019 Strategy Division, and in charge of the Media Incubation Segment, the Company 2010 Director, Senior Executive Officer, in charge of the Corporate 2010 Strategy Division, and in charge of the Media Incubation Segment, the Comp					
				Executive Officer, in charge of the Corporate Strategy Division				
	Makoto Soda	June						
2	(June 30, 1963)	Sept.						
Reelection	therefore expects him to continue medium- to long-term growth structure of the Company's Shares Owned:	Jan.		Company				
	11,500 shares	Sept.	2016	Strategy Division, and in charge of the Media Incubation				
		June	2017	Director, econtext Asia Limited (current position)				
		Apr.	2019	Strategy Division, and in charge of the Long-term Incubation				
	Reason for the nomination as candidate for Director  Since joining the Company, Makoto Soda has been engaged in primarily corporate planning, finance, and investor relations, in his capacities as Director in charge of the Corporate Strategy Division and directors of the Group companies. In addition, he has contributed to strengthening of the financial base and expansion the Group through M&As by reflecting his wealth of experience and expertise in overall business management and financial matters. The Company therefore expects him to continue appropriately oversee business operation of the Company and driving its medium- to long-term growth strategy, and nominated last a candidate for Director.							

Candidate No.	Name (Date of Birth)	Career Summary, and Position and Responsibility in the Company (Significant Concurrent Positions outside the Company)				
		Apr.	2000	Joined Faith, Inc.		
		June	2005	Director, Faith, Inc.		
		Sept.	2010	Director, the Company		
		Apr.	2012	Director, VeriTrans Inc. (current position)		
		Sept.	2012	Director, in charge of the Payment Segment (now the Financial Technology Segment), the Company		
		Sept.	2012	Director, econtext Asia Limited (current position)		
	Keizo Odori	Oct.	2013	Representative Director and President, Econtext, Inc. (current position)		
3	(May 10, 1970)	Oct.	2015	Director, iRidge, Inc. (current position)		
Reelection	Number of the Company's Shares Owned:	July	2016	Representative Director, DG Daiwa Ventures, Inc. (current position)		
	9,900 shares	Sept.	2016	Director, DG Technologies, Inc. (current position)		
	9,900 shares	June	2017	Representative Director and President, DK Gate, Inc. (current position)		
		June	2018	Director, DG MARKETING DESIGN, Inc. (current position)		
		Oct.	2018	<ul> <li>Director, VeriTrans Inc. (current position)</li> <li>Director, in charge of the Payment Segment (now the Financia Technology Segment), the Company</li> <li>Director, econtext Asia Limited (current position)</li> <li>Representative Director and President, Econtext, Inc. (current position)</li> <li>Director, iRidge, Inc. (current position)</li> <li>Representative Director, DG Daiwa Ventures, Inc. (current position)</li> <li>Director, DG Technologies, Inc. (current position)</li> <li>Representative Director and President, DK Gate, Inc. (current position)</li> <li>Director, DG MARKETING DESIGN, Inc. (current position)</li> <li>Director, Senior Executive Officer, in charge of the Financial Technology Segment, in charge of the Marketing Technology Segment, the Company (current position)</li> <li>Director, TD Payment Corporation (current position)</li> <li>Director, CyberBuzz, Inc. (current position)</li> <li>Director Director</li> <li>ori has been engaged primarily in the online settlement business, in his Financial Technology Segment, in charge of the Marketing Technology ompanies. In addition, he has contributed to growth of the business by ing the operation and implementing reorganization, by reflecting his nagement. The Company therefore expects him to continue ation of the Company and driving its medium— to long-term growth</li> </ul>		
		Jan.	2019	Director, TD Payment Corporation (current position)		
		Feb.	2019	Director, CyberBuzz, Inc. (current position)		
	Reason for the nomination as candidate for Director  Since joining the Company, Keizo Odori has been engaged primarily in the online settlement business, in his capacities as Director in charge of the Financial Technology Segment, in charge of the Marketing Technology Segment, and directors of the Group companies. In addition, he has contributed to growth of the business by strengthening the revenue base, managing the operation and implementing reorganization, by reflecting his wealth of experience in operational management. The Company therefore expects him to continue appropriately overseeing business operation of the Company and driving its medium- to long-term growth strategy, and nominated him as a candidate for Director.					

Candidate No.	Name (Date of Birth)	Career Summary, and Position and Responsibility in the Company (Significant Concurrent Positions outside the Company)					
		Apr.	1998	Joined Nippon Information and Communication Corporation			
		Aug.	2001	Joined the Company			
		July	2006	Director, DG&Ibex Company			
		Oct.	2008	Senior Operating Officer, Executive Vice President of DG&Ibex Company, a member of the Group CEO Office, and Director of econtext Company, the Company			
		Jan.	2011	Senior Operating Officer, Head of Hybrid Solution Planning Office, Executive Vice President of DG&Ibex Company, and Executive Vice President of econtext Company, the Company			
		Apr.	2012	Director, VeriTrans Inc.			
		Apr.	2012	Director, NaviPlus Co., Ltd.			
		Sept.	2012	Director, Head of Corporate Strategy Division, and Executive Vice President of DG&Ibex Company, the Company			
4	Masashi Tanaka (October 27, 1975)	July	2015	Director, Head of Corporate Strategy Division, Head of General Affairs Department, in charge of the Media Incubation Segment, and Executive Vice President of Marketing Technology Company, the Company			
4 Reelection	Number of the Company's Shares Owned: 17,200 shares	July	2016	Director, in charge of DG Lab, Head of Corporate Strategy Division, Head of General Affairs Department, and in charge of the Media Incubation Segment, the Company			
	,	July	2016	Director President, Digital Garage US, Inc. (current position)			
		Sept.	2016	Representative Director, DG Technologies, Inc. (current position)			
		Apr.	2017	Director, Senior Executive Officer, in charge of DG Lab, in charge of the Incubation Technology Segment, and Head of Corporate Strategy Division, the Company			
		May	2017	Director, Vice President and COO, DG Incubation, Inc. (current position)			
		June	2017	Director, DK Gate, Inc. (current position)			
		June	2017	Director, Senior Executive Officer, in charge of DG Lab, and in charge of the Incubation Technology Segment, the Company			
		May	2018	Director, Senior Executive Officer, in charge of DG Lab, in charge of the Incubation Technology Segment, and in charge of the Group CEO Division, the Company (current position)			
		Sept.	2018	Director, Crypto Garage, Inc. (current position)			
	Reason for the nomination as candidate for Director Since joining the Company, Masashi Tanaka has been engaged primarily in the marketing business and business administration of the overall Group, in his capacities as directors of the Group companies and Head of Corporate Strategy Division. In addition, he has contributed to business expansion of the Group and efficiency improvement of the business management based on his in-depth understanding on the overall Group business operation. The Company therefore expects him to continue appropriately overseeing business operation of the Company and driving its medium- to long-term growth strategy, and nominated him as a candidate for Director.						

Candidate No.	Name (Date of Birth)	Career Summary, and Position and Responsibility in the Company (Significant Concurrent Positions outside the Company)						
		Apr.	1999	Joined FAST RETAILING CO., LTD.  Vice President, UNIQLO USA LLC  Joined the Company				
		Mar.	2011	Joined FAST RETAILING CO., LTD.				
		Dec.	2015	Vice President, UNIQLO USA LLC				
		Nov.	2016	Joined the Company				
		Apr.	2017	Executive Officer and COO of DG Lab, the Company				
		May	2017	Director, DG Incubation, Inc. (current position)				
	Masahito Okuma (October 24, 1975) Number of the Company's Shares Owned: 2,700 shares	Dec.	2017	Director COO, Digital Garage US, Inc. (current position)				
		Apr.	2018	Executive Officer and COO of DG Lab, the Company				
	Shares Owned:	May	2018	Executive Officer, COO of DG Lab, Head of Group CEO Division, and Head of Business Innovation Department, Group CEO Division, the Company				
5 Reelection		June	2018	Director, Senior Executive Officer, COO of DG Lab, Head of Group CEO Division, and Head of Business Innovation Department, Group CEO Division, the Company				
		Sept.	2018	President, Crypto Garage, Inc.				
		Dec.	2018	Director, Senior Executive Officer, COO of DG Lab, and Head of Group CEO Division, the Company (current position)				
		Apr.	2019	President and CEO, Crypto Garage, Inc. (current position)				
	maker. Since then, taking adva not only the development of n COO of DG Lab, an R&D org supervision of its business ope	ompang antage of ext-gen anizations	y after word his properties of his properties of the level of the leve	rorking at a major general trading company and a major apparel evious experience at business corporations, he has put effort into business but also global alliances, mainly while serving as the Company therefore believes that he will promote the appropriate velopment of new business, and global alliances, and that he will m- to long-term. Accordingly, the Company nominated him as a				

Candidate No.	Name (Date of Birth)	Career Summary, and Position and Responsibility in the Company (Significant Concurrent Positions outside the Company)					
		Apr.	1994	Representative Director, Ecosys Ltd.			
		Aug.	1995	Founded the Company Representative Director, the Company			
		June	1999	Director, the Company			
		June	1999	Representative Director and Chairman, Infoseek Corporation			
		Dec.	1999	Representative Director and President, Neoteny Co., Ltd.			
		Sept.	2000	Representative Director, Cura Co., Ltd.			
		June	2002	Director, PIA Corporation			
		Dec.	2004	Adviser, the Company			
	Joichi Ito	Jan.	2005	Director, Technorati Japan, Inc.			
	(June 19, 1966)	Nov.	2005	Director, Mozilla Japan, a Middle-natured Corporation with the Limited Liability			
	Number of the Company's Shares Owned:	Aug.	2006	Director, CGM Marketing, Inc. (now BI. Garage, Inc.) (current position)			
6	20,000 shares	Sept.	2006	Director, the Company (current position)			
Reelection		June	2009	(Significant Concurrent Positions outside the Company)  Representative Director, Ecosys Ltd.  Founded the Company Representative Director, the Company  Director, the Company  Representative Director and Chairman, Infoseek Corporation  Representative Director and President, Neoteny Co., Ltd.  Director, PIA Corporation  Adviser, the Company  Director, Technorati Japan, Inc.  Director, CGM Marketing, Inc. (now BI. Garage, Inc.) (curnosition)  Director, CGM Marketing, Inc. (now BI. Garage, Inc.) (curnosition)  Director, the Company (current position)  Outside Director, Culture Convenience Club Co., Ltd. (curnosition)  Director, Massachusetts Institute of Technology (MIT) Med Lab (current position)  Director, Digital Garage US, Inc.  Board Member, The New York Times Company (current position)  Director, Sony Corporation  Board Member, Chairman, PureTech Health ple (current position)  For Director  of Internet businesses, leading penetration of Internet in Japan and Intributed to business expansion of the Group by leveraging his nagement and engagement as venture capitalist. The Company indominated him as a candidate for Director.  Joined Shufu-no-mise Daici, Inc. (now The Daici, Inc.)  Joined Shufu-no-mise Daici, Inc. (now The Daici, Inc.)  Director, Shufu-no-mise Daici, Inc. (now The Daici Convenience Systems, Co., Ltd. (now Lawson, Inc.)  Director, President & Chairman, former Econtext, Inc.  Chairman and Representative Director, FANCL CORPORATIOn Chairman, Inc.) and other important posts at listed companies. As provided us with valuable opinions and suggestions concerning and a holistic perspective based on his wealth of experience as expects him to continue contributing to appropriate oversight of tominated him as a candidate for Outside Director who is not an outs			
		Apr.	2011	Director, Massachusetts Institute of Technology (MIT) Media Lab (current position)			
		July	2011	Director, Digital Garage US, Inc.			
		June	2012				
		June	2013	Director, Sony Corporation			
		May	2015				
	Joichi Ito has been engaged in a number of Internet businesses, leading penetration of Internet in Japan and co-founding the Company. He has also contributed to business expansion of the Group by leveraging his broad experience in Internet company management and engagement as venture capitalist. The Company therefore expects him to continue appropriately overseeing business operation of the Company and driving its medium- to long-term growth strategy, and nominated him as a candidate for Director.						
		Apr.	1969				
		May	1993				
		June	1994	Representative Director & President, Daiei Convenience			
		May	2000	Director, President & Chairman, former Econtext, Inc.			
	Kenji Fujiwara (September 25, 1946)	May	2002				
	Number of the Company's	June	2003	President, Representative Director, FANCL CORPORATION			
	Shares Owned:	Mar.	2007	Chairman, Representative Director, FANCL CORPORATION			
7	22,900 shares	Jan.	2008	Director and Chairman, ThreeWin Co. Ltd.			
Reelection Outside		July	2008	Director, SBS Corporation			
Independent		Sept.	2008				
		June	2009				
		June	2015				
	Datei Convenience Systems, C Outside Director of the Compo business management of the C business manager. The Compa	as bus Co. Ltd. any, he compan my ther pany, a	iness ma (now L has prov y from a refore ex and nomi	anager gained through the positions as President and Chairman of awson, Inc.) and other important posts at listed companies. As rided us with valuable opinions and suggestions concerning a holistic perspective based on his wealth of experience as pects him to continue contributing to appropriate oversight of			

Candidate No.	Name (Date of Birth)	Career Summary, and Position and Responsibility in the Company (Significant Concurrent Positions outside the Company)			
		Oct.	2002	Admitted to practice law in Japan (Tokyo Bar Association)	
		July	2008	Partner, Athena Law Office	
	Emi Omura	Mar.	2009	Temporary Employee, the Office of International Affairs, Japan Federation of Bar Associations	
	(September 2, 1976)	Sept.	2010	Associate Expert, International Labour Office in Geneva, the International Labour Organization (ILO)	
	Number of the Company's Shares Owned: – shares	Oct.	2013	Deputy Director, the Office of International Affairs, Japan Federation of Bar Associations	
8 Reelection Outside		Jan.	2014	Director, the Office of International Affairs, Japan Federation of Bar Associations	
Independent		Sept.	2014	Outside Director, the Company (current position)	
		Feb.	2019	Vanguard Lawyers Tokyo	
	Although Emi Omura has not officer, she has experience in gaddition to her wealth of expershe has provided us with valuation a broader perspective. The	s candidate for Outside Director been involved in corporate management other than having served as an outside global work environment through her post at an international institution in rience and expertise as attorney-at-law. As Outside Director of the Company, able opinions and suggestions concerning business management of the Company the Company therefore expects her to continue contributing to appropriate to of the Company, and nominated her as a candidate for Outside Director who is			

- \*1 Candidate for Director Kaoru Hayashi serves concurrently as Representative Director, Chairman and CEO of BI. Garage, Inc., which is a subsidiary of the Company. The Company has a business relationship with BI. Garage, Inc. concerning (i) outsourcing service for administrative work of BI. Garage, Inc., (ii) office leasing, (iii) office equipment leasing at BI. Garage, Inc., (iv) secondment of the Company's employees to BI. Garage, Inc., (v) business transactions.
  - Kaoru Hayashi also serves concurrently as Chairman CEO of DG Communications Co., Ltd., which is a subsidiary of the Company. The Company has a business relationship with DG Communications Co., Ltd. concerning (i) secondment of the Company's employees to DG Communications Co., Ltd., (ii) business transactions.
- \*2 Candidate for Director Keizo Odori serves concurrently as Representative Director of DG Daiwa Ventures, Inc., which is an affiliate of the Company. The Company has a business relationship with DG Daiwa Ventures, Inc. concerning (i) outsourcing service for administrative work of DG Daiwa Ventures, Inc., (ii) office leasing, (iii) office equipment leasing at DG Daiwa Ventures, Inc., (iv) secondment of the Company's employees to DG Daiwa Ventures, Inc.
  - Keizo Odori also serves concurrently as Representative Director and President of DK Media, Inc., which is an affiliate of the Company. The Company has a business relationship with DK Media, Inc. concerning (i) outsourcing service for administrative work of DK Media, Inc., (ii) office leasing, (iii) office equipment leasing at DK Media, Inc., (iv) secondment of the Company's employees to DK Media, Inc., (v) business transactions.
  - Keizo Odori also serves concurrently as Representative Director and President of DK Gate, Inc., which is a subsidiary of the Company. The Company has a business relationship with DK Gate, Inc. concerning (i) outsourcing service for administrative work of DK Gate, Inc., (ii) secondment of the Company's employees to DK Gate, Inc.
- \*3 Candidate for Director Masashi Tanaka serves concurrently as Representative Director of DG Technologies, Inc., which is a subsidiary of the Company. The Company has a business relationship with DG Technologies, Inc. concerning (i) outsourcing service for administrative work of DG Technologies, Inc., (ii) office leasing, (iii) office equipment leasing at DG Technologies, Inc., (iv) secondment of the Company's employees to DG Technologies, Inc.
- \*4 Candidate for Director Masahito Okuma serves concurrently as President of Crypto Garage, Inc., which is a subsidiary of the Company. The Company has a business relationship with Crypto Garage, Inc. concerning (i) outsourcing service for administrative work of Crypto Garage, Inc., (ii) office leasing, (iii) office equipment leasing at Crypto Garage, Inc., (iv) secondment of the Company's employees to Crypto Garage, Inc.

- \*5 There is no special interest between any other candidates for Directors and the Company.
- \*6 Candidate for Director Kenji Fujiwara is a candidate for Outside Director. At the conclusion of this meeting, his tenure as Outside Director of the Company will have been ten years and nine months.

  Kenji Fujiwara is serving as a non-Executive Director in Kakaku.com, Inc., which is a specified affiliated business operator for the Company. Kakaku.com, Inc., which is an affiliate of the Company, has a business relationship with the Company. In the fiscal year ended March 31, 2019, the value of business
  - business operator for the Company. Kakaku.com, Inc., which is an affiliate of the Company, has a business relationship with the Company. In the fiscal year ended March 31, 2019, the value of business transactions between the Company and Kakaku.com, Inc. was as low as less than 3% of net sales on a consolidation of the Company as well as that of Kakaku.com, Inc. Consequently, the Company has determined that Kenji Fujiwara is sufficiently independent to fulfill his role as Director.
- \*7 Candidate for Director Emi Omura is a candidate for Outside Director. At the conclusion of this meeting, her tenure as Outside Director of the Company will have been four years and nine months.
- \*8 It is prescribed in the Articles of Incorporation of the Company in effect that the Company may enter into an agreement with Directors (excluding Executive Directors, etc.) to limit their liability for damages to the Company in an effort to attract competent individuals to the said posts.
  - The Company has entered into the said agreement with Kenji Fujiwara and Emi Omura to limit their liability for damages. If the Proposal No. 3 is approved, the Company plans to renew the agreement with them.

The details of the agreement are as follows:

- The Director shall be liable to the Company for damages caused by neglect of his or her duties, under Article 423, paragraph 1 of the Companies Act, up to the minimum amount prescribed in Article 425, paragraph 1 of the same Act.
- The limitation of the liability above shall apply only when the Director acted in good faith and without gross negligence in performing the duties giving rise to said liabilities.
- \*9 The Company has designated candidates for Directors Kenji Fujiwara and Emi Omura as independent officers in accordance with the regulations of Tokyo Stock Exchange Inc. and notified therein. If they are reelected, the Company plans to continue their independent officer designation.

## (Reference) Composition of the Board of Directors

Assuming Proposal No. 3 is approved without changes, the composition of the Company's Board of Directors will be as follows.

	Number of People	Outside Director	Independent Officer	Proportion of
			*	Independent Officer
Director (excluding Audit and Supervisory Committee Member)	8	2	2	25.0%
Director (Audit and Supervisory Committee Member)	4	3	3	75.0%
Total	12	5	5	41.7%

As shown above, five of the 12 members of the Board of Directors will be Outside Directors, accounting for more than one third of the total. The all five Outside Directors will continue to be independent officers. The Company believes this structure will result in highly effective oversight within the Board of Directors.